



IDEA INSTITUTE OF MANAGEMENT & TECHNOLOGY

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Project Management

7:00pm to 9:00pm

Semester – II

June 5, 2010

SECTION A (ONE MARKS)

- (1) Which of the following are the traits of the professional manager?
- (a) Leadership
 - (b) Integrity
 - (c) Quality
 - (d) all of the above

Answer : D

- (2) The metric that will be used to determine acceptability of the end products.
- (a) Schedule Estimate
 - (b) ROI
 - (c) Quality
 - (d) Time to Market

Answer : C

- (3) For the Project Management Review, it is recommended that the project leader replace the text on the ROI slide template with:

- (a) A copy of the memorandum of record for the Review repository
- (b) A bulleted list of the most important points from the memorandum of record
- (c) A note stating which stage of its life -cycle the project is in
- (d) all of the above

Answer : D

- (4) Which one of the following is the guided lines for preparing the Review to be submitted to OCIO?

- (a) Detailed WBS should be provided with the presentation of charts
- (b) Two hours are allocated for each briefing
- (c) Program and project managers are expected
- (d) all of the above

Answer : D

- (5) Efficiency measure s that relate efforts tom outputs of products or services.
- (a) Measure that relate efforts to accomplishments
 - (b) Measure of efforts
 - (c) Measure of accomplishments
 - (d) all of the above

Answer : A

- (6) Which of the following documents should be provided for the projects participating in the Review Process?

- (a) Set of review charts
- (b) Handouts
- (c) Project plan
- (d) all of the above

Answer : D

- (7) The Process Documentation System includes:

- (a) The area supply chain management
(b) Graphical process documentation
(c) detailed view of the relevant processes for SCMo
(d) all of the above

Answer : D

- (8) Level 2 of Process Documentation System Function Tree includes:
(a) Work package
(b) Process
(c) Sub-process
(d) none of the above

Answer : C

- (9) The need for repository is for which of the following reasons?
(a) Safeguards digital information
(b) Gathers an institution's research output into one place
(c) Enables effective communication and collaboration between researchers
(d) all of the above

Answer : D

- (10) Which of the following is included in the scope of investigation of Project?
(a) Determine the dimensions
(b) Identify the constraints
(c) Record any assumptions made in defining the scope
(d) all of the above

Answer : D

- (11) The key responsibilities of Project Manager are:
(a) Perform quality control work
(b) Managing the customer
(c) Project tracking
(d) all of the above

Answer : D

- (12) Which of the following contributes for the effective working of Project Management methodology?
(a) Effective planning
(b) Effective execution
(c) Effective estimation
(d) all of the above

Answer : D

- (13) During which phase of Project management life cycle, the project team works under the guidance of Project Manager?
(a) Inspection Phase
(b) Testing Phase
(c) Delivery Phase
(d) all of the above

Answer : D

- (14) Which of the following is not the key factors for structured planning of Project Management Life Cycle?



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- (a) Need analysis
(b) Prioritization
(c) Benefit to cost ratios
(d) None of the above

Answer : D

- (15) Which are the essential characteristics of a typical Communication Network?
(a) Allow information
(b) Create an understanding both of different roles and of the need for collaboration in an organization
(c) Ensure that managers have the answers to questions
(d) All of the above

Answer : D

- (16) The purchasers, the society are the example of:
(a) External customers
(b) Internal customers
(c) Both a and b
(d) None of the above

Answer : A

- (17) The project operations to pursue the several objectives for business organizational model are:
(a) Facilitate project resource assignment
(b) Introduce project management
(c) Both a and b
(d) None of the above

Answer : D

- (18) The various types of assertions are:
(a) Asic
(b) discrepancy
(c) negative
(d) all of the above

Answer : D

- (19) Which of the following is included in the Conducting the review of Project Development Process Cycle?
(a) Gather data about the project.
(b) Schedule a date for each project review.
(c) Get commitment from management to participate actively.
(d) An automated checklist must be formulated before the session.

Answer : D

- (20) What are key benefits of Project Quality review?
(a) Project status is formally visible to the whole organization
(b) Awareness and room for improvement
(c) Every project has a clear idea
(d) all of the above

Answer : D

- (21) Which is the correct statement in the context of revitalization model of Project

Management?

(a) Describes a society moving through a series of temporary overlapping, but distinct phases of change

(b) Consistent with chaos theory

(c) Describes the stages an organization goes through until the majority of the members are ready for change

(d) all of the above

Answer : D

(22) Which of the following is not the member of ARROW?

(a) University of South Australia

(b) La Trobe University

(c) Monash University

(d) Central Queensland University

Answer : C

(23) The entire process of a project may be considered to be made up on number of sub process placed in different stage called the _____

(a) Critical Path

(b) Work Breakdown Structure (WBS)

(c) Estimation

(d) Execution Process

Answer : B

(24) In cases where there are many projects running, the PMO will act as a _____ giving support to all of them in terms of human resources, budgets, procurement of materials.

(a) Coordinating Body

(b) Reviewing Body

(c) Apex Authority

(d) Planning Body

Answer : A

(25) The documentation system is _____ based to provide immediate access to current, up-to-date process documentation.

(a) Wide Area Network

(b) Internet

(c) Intranet

(d) Wi- Fi

Answer : C

(26) Throughout the project life- cycle it is important to apply standard project management best practices, including _____ and reporting, to all projects, regardless of size.

(a) Planning

(b) Reviewing

(c) Tracking

(d) Executing

Answer : C

(27) A Project generally satisfies the need for something which will useful only for a long time.

- (a) True
(b) False

Answer : A

(28) _____ is a process by which managers redesign a bundle of tasks into roles & functions so that organizational effectiveness is achieved.

- (a) E- Engineering
(b) Reengineering
(c) Restructuring
(d) Innovation

Answer : B

(29) Unimaginable Speeds of Response and Introduction is one of the special features of SCMo.

- (a) True
(b) False

Answer : B

(30) Automation means elimination of human intervention in performing tasks.

- (a) True
(b) False

Answer : A

(31) The project manager should take the assistance of a _____ and run checks as frequently as possible.

- (a) Systems Administrator
(b) Project Supervisor
(c) Systems Supervisor
(d) Project Administrator

Answer : A

(32) SCM and CM are the tools used for changing a process.

- (a) True
(b) False

Answer : A

(33) These reviews serve as a forum to raise issues and concerns that will impact the project and ensure that acceptable actions or corrective plans exist for addressing any significant positive impacts.

- (a) True
(b) False

Answer : B

(34) An experienced project manager and his team can manage more than one project at a time.

- (a) True
(b) False

Answer : A

(35) The Process Chain describes a process based on the _____ interdependencies.

- (a) Logical

- (b) Numeric
(c) Technological
(d) Output

Answer : A

(36) _____ is attempted with change in authority and task relationship of managers.

- (a) Restructuring
(b) Reengineering
(c) Process Optimization
(d) Innovation

Answer : A

(37) What are the important assumptions to be made while planning?

- (a) Migration to Visual Age for Java 3.0 will not be done by any given team.
(b) Intelligent update to business partners will be incorporated in only the maintenance part
(c) Changes in technical and functional requirements
(d) all of the above

Answer : D

(38) An activity has an optimistic time estimate of four days, a most likely time estimate of eight days, and a pessimistic time estimate of fifteen days. The expected duration of this activity is:

- (a) 7.0 days
(b) 7.5 days
(c) 8.0 days
(d) 8.5 days

Answer : D

(39) PERT/Cost does not:

- (a) find the penalty costs if a project is not completed on time.
(b) compare the actual budget with the planned budget.
(c) show management where to focus attention during the project
(d) a and b only

Answer : A

(40) Which of the following is False?

- (a) At the break-even point, the fixed cost equals the variable cost.
(b) The slack of an activity is the difference between the latest finish and the latest start times.
(c) If two paths are tied for the longest duration, the one with the most activities would be considered to be the critical path.
(d) all of the above

Answer : D

() SECTION B

(41) _____ evolution acts as a driver to meet rising expectations and practical experimenting to meet challenges.

- (a) Technology
(b) Demographic
(c) Educational

(d) Knowledge
Answer : D

(42) _____ reduces variation in your business and takes customer focused, data driven decisions.

- (a) Philosophy
- (b) Metric
- (c) Methodology
- (d) all of the above

Answer : A

(43) Efficiency is _____ path to tread upon.

- (a) Easier
- (b) difficult
- (c) impossible
- (d) hard

Answer : A

(44) _____ Managers must ensure that change strategies are culturally sensitive and do not underestimate the strength of existing cultures.

- (a) Finance
- (b) Project
- (c) Operation
- (d) Development

Answer : B

(45) The professional manager provides objective performance appraisal criteria by following the _____ step Model.

- (a) 5
- (b) 7
- (c) 4
- (d) 10

Answer : B

(46) Relationship with _____ Management disciplines is essential for a Project to be successful.

- (a) Few
- (b) other
- (c) single
- (d) selected

Answer : B

(47) A _____ is a limiting factor beyond the project Team's control.

- (a) Driver
- (b) constraint
- (c) both a and b
- (d) none of the above

Answer : B

(48) The KSF provides an input to _____.

- (a) BCD
- (b) EES

(c) ET

(d) all of the above

Answer : B

(49) Communication Plan is not required if there are only ____ stakeholders.

- (a) 2
- (b) 4
- (c) 9
- (d) 6

Answer : B

(50) The three major dimensions of TQM i.e. Daily Management, Policy Management and Cross Function Management are identified by ____.

- (a) Americans
- (b) Japanese
- (c) Germans
- (d) Chinese

Answer : B

(51) According to _____, Quality Management implies an operating practice where all the transactions of the company are accomplished completely.

- (a) Deming
- (b) Shewhart
- (c) M&M
- (d) Crosby

Answer : D

(52) In ARIS Web Publisher, below the bar one can find the ____.

- (a) Model selection
- (b) Model list
- (c) Brown bar
- (d) Both a and b

Answer : D

(53) Projects process is classified into _____ and _____ process.

- (a) Continuous; Discrete
- (b) Project Management; Product Oriented
- (c) Tools; Techniques
- (d) Input; Output

Answer : B

(54) _____ is an example of substitution of experimentation.

- (a) Inertial Navigation System
- (b) Aerospace
- (c) Both a and b
- (d) None of the above

Answer : B

(55) Support adoption and use of persistent identifiers and shared persistent identifier management services by the project stakeholders is one of the objectives of FEDORA.

- (a) True
(b) False

Answer : B

(56) In the _____, the frequency of a particular event occurring is determined, based on which its average weighted value is calculated.

- (a) Probability Analysis
(b) Brainstorming
(c) Sensitivity Analysis
(d) Cause and Effect Analysis

Answer : A

(57) Which of the following is not an estimation tool: -

- (a) Algorithmic Model
(b) Linear Model
(c) Top Down
(d) Expert Judgment

Answer : B

(58) S stands for _____ in a Project Management Cycle.

- (a) Shift
(b) standardize
(c) shrink
(d) shelf

Answer : B

(59) Future is not an extension of the _____ and therefore needs to tame the _____.

- (a) Future, present
(b) Present, future
(c) Past, future
(d) Past, present

Answer : B

(60) Project management today demands discontinuity and _____ flexibility, hurdles to move into the future.

- (a) Greater, with no
(b) Smaller, with no
(c) Greater, with
(d) Smaller, with

Answer : A

(O) SECTION C

(61) Task assignment and tracking is the key responsibility of.

- (a) Module leader
(b) Project manager
(c) Onsite Coordinator
(d) Customer

Answer : B

(62) Brooks' law states that:

- (a) it's better to crash early rather than late on a project
(b) adding manpower to a late software project always makes it later

(c) one can get a true estimate of duration on software projects by multiply the original estimated time by two.

(d) it's better to crash late rather than early on a project

Answer : B

(63) Activity C has an early start time of 7, an early finish time of 12, a latest start time of 13, and a latest finish time of 18. Its slack is:

- (a) 0
- (b) 1
- (c) 6
- (d) 9

Answer : C

(64) How many phases are there in the Project Management Life Cycle?

- (a) 5
- (b) 9
- (c) 7
- (d) 6

Answer : A

(65) The individual project management processes are linked by their _____ and _____.

- (a) Outputs, inputs
- (b) inputs, outputs
- (c) either a or b
- (d) none of the above

Answer : B

(66) Which of the following is not a step in the graphical method:

- (a) Draw the constraint boundary line for each functional constraint
- (b) Find the feasible region.
- (c) Determine the slope of one objective function line.
- (d) all of the above

Answer : D

(67) What are the benefits of Time to Market?

- (a) Organizational performance is optimized
- (b) Resources are maximized
- (c) Allows project to be equally measured
- (d) Removes ambiguity of project acceptance

Answer : D

(68) The modern mantra of project management may be considered to essentially the following five aspects (in definite order): -

- (a) Define; Measure; Standardize; Analyze; Improve
- (b) Define; Analyze; Improve; Sustain; Standardize
- (c) Define; Measure; Analyze; Improve; Standardize
- (d) Define; Control; Analyze; Improve; Sustain

Answer : C

(69) Arrange the following phases in order as they are provided in Development Plan: (i) Revise the SDP (ii) initiate planning (iii) record lessons learned (iv) develop

(v) measure and improves the process

- (a) ii, iii, i, v, iv
- (b) iii, v, ii, iv, i
- (c) ii, iv, v, i, iii
- (d) i, ii, iii, iv, v

Answer : C

(70) The full form of CSIA is _____ .

- (a) Corporate Systems Integrated Architecture
- (b) Corporate Structure Integrated Architecture
- (c) Corporate Systems Intelligent Architecture
- (d) Corporate Systems Information Architecture

Answer : D

(71) The 4 key features of GDM are: -

- (a) Lean, Standardization, Modularization, Compatibility
- (b) Standardization, Modularization, Minimum Customization, Maximum Micro structure
- (c) Standardization, Modularization, Maximum Customization, Minimum Micro Structure
- (d) Robust, Compact, Lean, Modular

Answer : B

(72) The task of the _____ Web Publisher is to create _____ - pages of the models that can be released in the internet/ intranet and displayed via the Internet Explorer.

- (a) ARIS; HTML
- (b) ODETTE; HTML
- (c) ARIS; Material Requirement Planning (MRP)
- (d) HTML; ODETTE

Answer : A

(73) The average demand for an item is 8 units per day, safety stock is 5 units, and lead time is 3 days, the reorder point will be:

- (a) 13
- (b) 24
- (c) 29
- (d) 40

Answer : C

(74) Which of the following is included in Standardize of DMAIS?

- (a) Defect metrics
- (b) Design of experiments
- (c) Time series
- (d) None of the above

Answer : C

(75) The Annual Meeting for ARROW Community was inaugurated in

- (a) Sep, 2006
- (b) Sep, 2007
- (c) Oct, 2006
- (d) Oct, 2007



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Answer : A

